



This is to certify that

**Tanno Ryosuke**

by completing the qualifications,  
is granted the Certified LeSS Basics designation

on 2023-08-30

A handwritten signature in black ink, appearing to read 'Craig Larman', written over a white background.

**Craig Larman**  
Director



A handwritten signature in black ink, appearing to read 'Bas Vodde', written over a white background.

**Bas Vodde**  
Director